

Maintenance IQ's annual globally renowned series on:



Shutdowns & Turnarounds 2006

Increasing reliability, minimising downtime and driving bottom-line growth through world class turnaround strategies for process industries

Two-Day Conference: 05 - 06 December 2006 • Pre Conference Workshops: 04 December 2006
Post Conference Workshops: 07 December 2006 • Shangri-La, KUALA LUMPUR, MALAYSIA



EARLY BIRD DISCOUNT

Save USD\$200 by booking before 3 November 2006

Benefit from the experiences of these operators and industry experts:

Director, Ultratech Cement Ltd
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ESTEEM ENERGY (MALAYSIA)

General Manager
RCA RT (AUSTRALIA)

Vice President Technical Services
SOUTH PACIFIC VISCOSE (INDONESIA)

Senior Shutdown Planner
WORLEY ALUMINA (AUSTRALIA)

E&I Planner, 6 Sigma Black Belt
PETRONAS (MALAYSIA)

General Manager
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*Advisor - Technical & HSE,
Manager Production*
VINYL CHLORIDE (PETRONAS) (MALAYSIA)

Head of Human Resource
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Core Maintenance Manager
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Senior Manager Asia Pacific
BASF SOUTH EAST ASIA (SINGAPORE)

General Manager
KLM TECHNOLOGY GROUP (MALAYSIA)

Here is what's new for 2006

- Benefit through brand new case studies enabling you to:

- Develop best practice industry strategies to drive process efficiency - Petrokemya (SABIC)
- Manage shutdowns effectively in a demanding operational environment - South Pacific Viscose
- Improve best practices and successful contractor HSE management during turnarounds - Vinyl Chloride (Petronas)
- Effectively manage shutdown coordination: Developing and implementing shutdown procedures - Kuwait National Petroleum Co

PLUS Don't miss the highly interactive, separately bookable, masterclass and workshops:

MASTERCLASS A

Maximise Shutdown Performance by Optimising the Development of the Scope of Shutdown Work

WORKSHOP B

TPM (Total Productive Maintenance) Definition and Principles - Best Ways of Implementing TPM in your Plant

WORKSHOP C

Planning to Integrate Operation and Maintenance from the Design Stage of a Project

WORKSHOP D

Achieving Best in Class Turnaround Performance through Proper Turnaround Management Standards

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PTIT FOCUS
http://www.ptitf.org
Gateway to Thailand's Petroleum & Petrochemicals

IQPC
International Quality & Productivity Centre

Organised by

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a division of IQPC



Who Should Attend:

Maintenance Manager
Plant Manager
Shutdown Planner
Reliability Manager
Turnaround Manager
Technical Manager
Mechanical Engineer
Engineers
Operations Manger
Project Manager
Reliability & Project Superintendent
Overhaul Manager
Plant Engineer
Planning Engineer
Production Manager

Ensure project success for your plants' most critical event by attending your industry's leading conference!

Regardless of the industry, frequency or the scale of your shutdowns, the question every maintenance professional asks remains universal: *"How can I optimise my shutdown costs, while reducing downtime, without compromising plant performance reliability?"*

Surely it would be worthwhile if you could sit down and discuss your specific challenges in shutdown planning and execution with someone who has mastered this process, wouldn't it?

In 2004: we presented you with 12 speakers from leading processing plants sharing their case studies on corporate strategy and their recent shutdowns & turnarounds.

In 2005: we had 14 guest speakers, presenting their case studies on best practices. Introducing new ideas for reliability and saving cost.

Now in 2006: we have 16+ distinguished speakers sharing the latest on minimising turnaround time and meeting extreme reliability and maintainability challenges facing process industries today. After 3 years processes have improved and new benchmarks have been set. Learn how to get the job done properly in the shortest amount of time and with the lowest cost possible!

Why You Need To Attend Shutdowns & Turnarounds 2006:

Need more reasons to attend Shutdowns & Turnarounds 2006? The list of benefits is endless - the following are just 4 more ways in which this conference will prove indispensable to you and your plant maintenance department.

1 Shutdowns & Turnarounds is the only global event addressing maintenance concerns for process plants, through concrete case studies

It is not an exaggeration to say that there is no other conference like this that is specifically geared for professionals like yourself. Moreover, this agenda is comprised of thoroughly researched topics that address concerns you and your peers are facing.

2 Highly regarded series running for 4 years consecutively in Europe, Australia, Asia and the Middle East

The overwhelmingly positive feedback from delegates across Middle East, Asia, Europe and Australia has encouraged us to bring this event to you this year. We will once again deliver a stellar programme, further enhancing our agenda.

3 Ideal networking opportunities await you at Shutdowns & Turnarounds 2006!

At this event, focused on the process world, you will have the rare chance to meet and speak with professionals from across the globe whose operations and concerns you can relate to directly. You can use this opportunity to make crucial new contacts, form vital alliances and business relationships.

4 In addition, conference workshops will provide you with critical and intense in-depth training!

Offering you greater value for your money are our separately-bookable workshops. These interactive seminars will provide you with the opportunity for interaction amongst other delegates in a small classroom-style setting. Embark on detailed exploration of key topics of particular concern to your industry. And don't miss this ideal opportunity to engage in lively debate and open discussion with your fellow industry peers.

Sponsorship Opportunities



Maintenance IQ events are attended by key decision-makers seeking solutions to their Shutdowns &

Turnarounds challenges. Exhibiting and Sponsoring at **Shutdowns & Turnarounds 2006** offers you the perfect platform to get your product right in front of this target audience.

To learn more about sponsorship & exhibition opportunities at Asia's leading Shutdowns & Turnarounds summit, please contact Miles Harley on +65 6722 9388 or e-mail sponsorship@iqpc.com.sg



IQPC provides business executives around the world with tailored practical conferences, large scale events, topical seminars and in-house training programs, keeping

them up-to-date with industry trends, technological developments and the regulatory landscape. IQPC's large scale conferences are market leading "must attend" events for their respective industries.

IQPC produces more than 1,500 events annually around the world, and continues to grow. Founded in 1973, IQPC now has offices in major cities across six continents including: Berlin, Dubai, Johannesburg, London, Madrid, New York, Sao Paulo, Shanghai, Singapore, Stockholm, Sydney, and Toronto — with additional openings scheduled for 2007. IQPC leverages a global research base of best practices to produce an unrivalled portfolio of conferences.

Official Media Partners

Plant Maintenance Resource Center Industrial Maintenance Portal

The Plant Maintenance Resource Center is the leading on-line resource for Maintenance and Reliability professionals, with links to over 700 articles on Maintenance-related topics, listings of several hundred Maintenance-related software packages, including Computerised Maintenance Management software, reliability modeling software, spare parts optimization software and more. A regular email newsletter contains informative articles and other information of interest to Maintenance professionals. An active discussion forum allows members to share experiences, ask questions of experts and their peers, and keep abreast of advancements and best practices. And all of this is free of charge. Visit www.plant-maintenance.com



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The Maintenance Journal is for all those interested in the maintenance, monitoring, servicing and management of Plant, equipment, buildings and infrastructure. This quality 84 page

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PTIT FOCUS MONTHLY is the only monthly magazine in Thailand that provides updates on special issues, news, statistics, and progress on the development of the petroleum, petrochemical, and energy related industries. Keep close track of milestones and issues facing the industry without going through news reports from so many sources. The statistics section is a unique source of Thailand data.



08.30 Registration

09.00 Chairman's Opening Address

V.T. Moorthy
Executive Director and Board Member
ADITYA BIRLA (INDIA)

09.15 **Assessing which maintenance strategy is best for your business: TPM / RCM / Lean Six Sigma vs. Conventional Predictive and Preventive Maintenance**



As maintenance strategies evolve over time, new concepts and philosophies have been developed to allow for improved process efficiency. While TPM, RCM and predictive maintenance strategies have led to profitable results in many industries, how do you assess which best suits your plant operations? Mr Moorthy will discuss in detail the various concepts and touch on the following:

- Examining the various maintenance strategies to provide a relative comparison of the basis of each model and when best to use them
- Assessing the benefits and costs of each methodology and examining to what extent each method can be combined
- Understanding the thread of your combined strategy in order to align the objectives with that of your business

V.T. Moorthy
Executive Director and Board Member
ADITYA BIRLA (INDIA)

10.00 **Effective planning and scheduling – key factors in reducing turnaround time**



Recently between March-April '06, KNPC undertook the General Refinery Turnaround in Shuaiba Refinery, which was a remarkable success. Drawing on his experience, Mr. Al-Rushaid will share the secrets of the success story.

- Defining the scope of your turnaround and how can you align it with business objectives
- Drawing up a productive turnaround work list criteria and detail scope
- Effective turnaround planning and preparation: Identification of required spare-parts and quantities; historical data comparison; critical issues; change management; additional work management
- Turnaround execution strategy: Services contracting, execution plan, HSE requirement preparation

Sami Fahad Al-Rushaid
Chairman & MD
KUWAIT NATIONAL PETROLEUM Co

Prior to his current title of Chairman & Managing Director, Mr. Al-Rushaid has experience in the Corporate Planning Department and in the Plans Coordination Division of KNPC. He has also been intensively involved in other departments such as Planning & Finance and Planning & Projects.

10:45 Coffee and networking break

11:15 **Effective shutdown coordination: Effectively developing and implementing shutdown procedures**

- Identifying the critical activities for a shutdown to cut down time spent on procedures
- Analysing the key success factors for coordination: Ensuring efficiency and effectiveness through inter-departmental collaboration
- Applying these factors within your own projects: Linking in procedural tasks with innovation and safe-guards

Abas Sahat
Director
ESTEEM ENERGY (MALAYSIA)

12.00 **Managing turnarounds on time and on budget – key factors for continuous improvement in overhauls**



- What are the benefits derived from reduction in overhaul duration?
- How does your maintenance philosophy affect your overhaul?
- How can you improve the intervals between overhauls?
- Techniques for guaranteeing quality in a shortened timeframe

M.C. Bhurat
Vice President Technical Services
SOUTH PACIFIC VISCOSE (INDONESIA)

Mr. M.C. Bhurat has experience of 28 years in managing various disciplines of maintenance activities of large plants. Currently he is responsible for Maintenance Engineering Services.

12.45 Lunch

14:00 **Effective maintenance execution in shutdown projects: Delivering within tight timelines**

- Defining essential maintenance work within the project
- Centralising the planning to deploy an efficient process during the project
- Reviewing past project outcomes and resolving barriers to implementing "on time"
- Tracking the daily and weekly progress and identifying "red flags"
- Post project reviews: what was achieved

Ian Sherrat
Senior Shutdown Planner
WORLEY ALUMINA (AUSTRALIA)

14:45 **Building organisational culture to identify and pursue best practices in the maintenance arena through benchmarking**

This session will show you why Petrokemya has been constantly successful in maintaining best practices during the annual shutdowns and turnarounds. Hear from the general manager why team work and good coordination is essential for a successful turnaround.

- Assessing existing practices through developing a benchmarking program
- Sharing team experiences to identify areas for improvement within organisational culture
- Linking organisational performance to target benchmarks
- Sustaining best practices within maintenance for gold standard team performance

Abdulaziz Al-Majed
General Manager
PETROKEMYA (SABIC) (KSA)

Abdulaziz Al-Majed brings over 25 years of work experience in the petrochemical industry, mainly in the operations, technical, maintenance, and major projects management.

15:30 Coffee and networking break

16.00 **Best practice and turnaround management benchmarking**

From both the maintenance and operational perspective, there is a major focus on timely planning, preparation and execution of the turnaround activities. Petronas will share how to best:

- Plan an operational startup on schedule and plant reliability until the next turnaround
- Guarantee a successful Turnaround planning and preparation
- Useful initiatives for the post turnaround phases

Fahrurazi Baharum
E&I Planner, 6 Sigma Black Belt
PETRONAS (MALAYSIA)

16:45 **Controlling the Shutdowns & Turnarounds budget: Essential information for maintenance managers and financial controllers**

Developing a budget proposal for a Shutdown & Turnaround is a complex process. Maintenance manager needs to spend but the financial controllers are already looking at the bottom line. Join our panel and engage in lively debate on the difficulties and successes in:

- Budget proposals
- Estimation of cost
- Reducing the risk of under-budgeting
- Quality before quantity

Panel Moderator:
Karl Kolmetz
General Manager
KLM TECHNOLOGY GROUP (MALAYSIA)

Panel Members:
Fahrurazi Baharum
E&I Planner, 6 Sigma Black Belt
PETRONAS

Ismail Abdullah
Senior Plant Manager
BASF PETRONAS CHEMICAL (MALAYSIA)

Mohammed Saeed Al-Yousef
Chief Planning Engineer Maintenance
SAFCO (KSA)

17.45 Chairman's closing remarks and end of Day 1





08.30 Re-registration

09.00 Chairman's Recap and Day Two Address
Zainudin Zulkifli
Senior Manager Asia Pacific
BASF SOUTH EAST ASIA

09.15 **Overcoming HSE challenges during the annual Shutdown and Turnaround**



Hitesh will share his experience and expertise on HSE requirements for internal and regulatory compliance to reduce the risk of HSE incidents. He will share best practices on:

- Tools and tips for injury reduction through prevention measures
- Lowering contracting, insurance, litigation and regulatory costs
- How can you eliminate errors in the contracting system?
- How can you improve contractor productivity, quality and uptime?

Hitesh V. Shah
Advisor - Technical & HSE, Manager Production
VINYL CHLORIDE (PETRONAS) (MALAYSIA)

Hitesh is equipped with a total of 24 years of experience in Petrochemicals & Refining Process Plants including Operations, Technical Services, Project Groups & HSE.

10.00 **Optimal shutdown – an HR perspective - Finding the right partners for outsourcing and avoiding common mistakes**

Mr. Viswanathan will share with you how necessary specialists are when it comes to shutdowns & turnarounds and hear why it may be worth investing in training your own specialists.

- Upping your manpower in tight-timeline situation: what should you do?
- Minimal competency standards: what skill levels are necessary for a successful Shutdown process?

Raghupathy Viswanathan
Head of Human Resource
CAIRN ENERGY (INDIA)

10:45 Coffee and Networking break

11.15 **Implementing best practices and successful contractor HSE management during turnarounds**



Enhancing business value and performance through effective contractor HSE management requires a clearly defined set of criteria and protocols. This is important for moving contractor relationships from adversarial to win-win. This presentation will discuss details of true plant experiences which have led to the Chemicals Business becoming the leader of the pack.

- How can you improve contractor productivity, quality and uptime?
- HSE requirements for internal and regulatory compliance to reduce the risk of HSE incidents

Zainudin Zulkifli
Senior Manager Asia Pacific
BASF SOUTH EAST ASIA (SINGAPORE)

12.00 **Minimising your turnaround time – the essential steps that lead to efficiency in the shortest amount of time**



Mr. Al-Yousef will share the best practices utilised at SAFCO. His experience will detail how to determine the deciding factors on time and efficiency.

- Isolating and highlighting processes and tasks according to urgency and specialisation
- What are the best ways of co-ordination between the units who have to closely work together to enable a successful turnaround
- Best practice for a successful turnaround strategy

Mohammed Saeed Al-Yousef
Chief Planning Engineer Maintenance
SAFCO (KSA)

Mr. Al-Yousef has been in the field of maintenance & turnaround planning business for Petrochemical Plants since 1991. He has over 15 years of daily and turnaround maintenance experience. Mr. Al-Yousef has been in the field of maintenance & turnaround planning business for Petrochemical Plants since 1991. He has over 15 years of daily and turnaround maintenance experience. In addition to turnaround planning he has been engaged in a series of management issues, which include training, participated in early development of Process Safety Management (PSM) and administrates Contractor Control element, Quality & Environment Management Systems (EMS) development & administration. As well as participation in the development of the Company's turnaround manual.

12.45 Lunch

14:00 **Examining the tools and techniques to effectively tie-in operations with maintenance during shutdowns**

Jeffrey will present a case study from his experience as plant manager when it comes to cross departmental co-operation so that it leads to a smooth shutdown and turnaround.

- How to set criteria so that it includes operations on the work list?
- Setting up clear communication channels between maintenance and operations in order to achieve lean work scope
- Examining where and to what degree maintenance is a shared responsibility

Jeffrey Khor
Senior Plant Manager
BASF PETRONAS CHEMICALS (MALAYSIA)

14:45 **Developing best practice industry strategies to drive process efficiency**

The world's largest modern aluminium smelter and receiver of the GCC Prize for the best industrial establishment that complies with Environment Standards and Specifications will share with you on the following topics:

- Key elements to a successful shutdown and preventative maintenance plan
- Understanding the key areas that require process improvement
- How can you combine well developed maintenance strategies with internal ownership to produce process efficiencies?

Senior Engineer
ALBA (BAHRAIN)

15.30 Coffee and networking break

16.00 **Managing Turnaround and De-bottlenecking projects at the same time to shorten project timelines**



In every major plant Turnaround there surely will be other major projects going on at the same time with a different taskforce. This presentation will elaborate on the critical relationships between:

- Maintenance task force and project task force
- How can you effectively integrate the planning of both projects to safely achieve your turnaround
- Achieve your project objectives in the shortest time possible

Abdulkarim Al-Ghamdi
Core Maintenance Manager
SAUDI YANBU PETROCHEMICAL COMPANY (YANPET) (KSA)

Abdulkarim has more than 14 years experience in Equipment Maintenance & Reliability in the Petrochemical Industry. Throughout his career, he held various responsibilities such as supervising the functions of Maintenance Reliability Engineering sections of Fixed Equipment, Rotating Equipment and Instrument/Electrical. For the last five years as Core Maintenance Manager he is overseeing the functions of the Maintenance Planning section and Central Shops (which includes Metal Trades Shop, Mechanical Shop and Softcraft Shop).

16.45 **Increasing HSE compliance during Shutdowns & Turnarounds**



A business' sustainability and, in many cases, its license to operate are defined by its Health, Safety and Environmental (HSE) commitment and policy. A company's response to HSE issues affects employees, contractors, stakeholders and the surrounding community. Management should be seeking reliable means to ensure that HSE issues are addressed. Discuss HSE issues with the panel members and evaluate and revise how companies deal with today's challenges during shutdown projects:

- HSE requirements for internal and regulatory compliance to reduce the risk of HSE incidents
- Assessing the increased need to demonstrate value in light of tighter HSE regulations

Moderator

Ian Sherrat
Senior Shutdown Planner
WORLEY ALUMINA (AUSTRALIA)

Panel Members:

Hitesh V. Shah
Advisor - Technical & HSE, Manager Production
VINYL CHLORIDE (PETRONAS) (MALAYSIA)

Zainudin Zulkifli
Senior Manager Asia Pacific
BASF SOUTH EAST ASIA (SINGAPORE)

17.45 Chairman's close and end of conference

MASTERCLASS and WORKSHOPS

Tailor-made pre-conference masterclass and workshops to give you in-depth answers to your own specific project concerns

Don't miss the highly interactive, separately bookable, conference workshops: Maintenance IQ's workshops are unique opportunities to spend valuable time with industry experts. These interactive sessions are extended to ensure that you will really get to the heart of issues pertinent to plant operations and maintenance. Get the most out of your conference experience and register today!

PRE CONFERENCE PROGRAMME

04 December 2006

MASTERCLASS A 09:00 – 14:00

About Your Workshop Leader:



Melissa Cameron is one of Australia's leading speakers on the subject of problem solving and engaging people within organizations to come together and use simple processes to arrive at powerful solutions. She is a talented presenter able to communicate the essential points that people must know if they are to succeed in problem solving. She is able to engage with the audience and get them to laugh and enjoy themselves as they learn, so the learning sticks.

MAXIMISE SHUTDOWN PERFORMANCE BY OPTIMISING THE DEVELOPMENT OF THE SCOPE OF SHUTDOWN WORK

This masterclass provides a process that may be used by organizations to focus and refine the scope of shutdown work. The process engages with employees using simple, effective and proven techniques at varying levels and throughout different departments to review and evaluate work to ensure that it is essential and will in fact deliver the desired results. During this session you will explore:

- Traditional methods of defining work and why they fail
- Advanced techniques in scope management
- Engaging personnel at different levels and in different parts of the organization
- Develop skills in problem solving using the RCA Rt technique
- Creating accountability to ensure deadlines are met
- How to use software to assist in scope development

Melissa Cameron
General Manager
RCA Rt, Australia

WORKSHOP B 14.30 - 17.30

About Your Workshop Leader:



VT Moorthy has been with the Aditya Birla Group for the last 35 years. He introduced TPM in India in 1989 and was the pioneer in adopting Japanese practices of TPM & TQM. For the last 3 years, he has been the Business Director in Thailand and is in charge of the entire chemical business. He has also introduced TPM in all 5 chemical plants and has extensive experience in training a large team of people to take this maintenance model right up to work man level.

TPM (TOTAL PRODUCTIVE MAINTENANCE) DEFINITION AND PRINCIPLES - BEST WAYS OF IMPLEMENTING TPM IN YOUR PLANT

Total Productive Maintenance provides the methods to measure and eliminate much of the non-productive time, if implemented properly. It involves the cooperation of the equipment and process support personnel, equipment operators and the equipment supplier. This highly interactive session will equip you with the necessary skills to implement TPM successfully within your facility. Key areas to discuss include:

- What are the TPM benefits and performance improvements
- Autonomous Maintenance: How to encourage Operators to take up small maintenance jobs
- Planned Maintenance: root cause analysis and integrating RCM
- Focused improvement and Kaizens including waste elimination: Lean Six Sigma
- Training to motivate people so that they work as a team
- Continuous Learning Process: Setting goals for excellence

By attending this workshop, you will be able to go back to your plant and:

- Eliminate equipment breakdowns
- Reduce scheduled downtime
- Maximize utilization, throughput and quality

V.T. Moorthy
Executive Director and Board Member
ADITYA BIRLA

POST CONFERENCE PROGRAMME

07 December 2006

WORKSHOP C 09.00 - 12.00

About Your Workshop Leader:



Mr. Al-Ghamdi has more than 14 years of experience in Equipment Maintenance & Reliability in Petrochemical Industries. During his work, Abdulkarim had the responsibility of supervising the functions of Maintenance Reliability Engineering sections of Fixed Equipment, Rotating Equipment and Instrument/Electrical. For the last five years as Core Maintenance Manager, in addition to managing the Reliability section, he is overseeing the functions of Maintenance Planning section and Central Shops (which includes Metal Trades Shop, Mechanical Shop and Softcraft Shop).

PLANNING TO INTEGRATE OPERATION AND MAINTENANCE FROM THE DESIGN STAGE OF A PROJECT

Operations and maintenance (O&M) can make or break a business - especially with today's rising energy costs. The key is to find the right solution that integrates plant operations and maintenance processes. Hear Mr. Al-Ghamdi share strategies about cost-effective operating decisions creating savings in energy, personnel, maintenance, and plant life extension.

Understand how to reduce plant bottom line costs by:

- Improving process efficiency
- Reducing O&M workload
- Reducing maintenance parts and labor
- Reducing energy consumption

Abdulkarim Al-Ghamdi
Core Maintenance Manager
SAUDI YANBU PETROCHEMICAL COMPANY (YANPET)

WORKSHOP D 13.00 - 16.00

About Your Workshop Leader:



Zainudin has already accumulated over 14 years of Mechanical Engineering experience in the oil & gas, petrochemical and refinery business. He is responsible for plant maintenance strategies, including implementing preventive maintenance programs and condition monitoring methods to improve plant availability and reliability. He has also managed several shutdowns. He is responsible for ensuring all spare parts equipment availability, proper warehouse distribution and reduction of inventory costs at the site. In addition, the coordination and liaising with authorities with regards to the plant certificates of fitness, pressure vessels re ratings, inspection and repairs, reliability maintenance of pressure vessels, tanks and also all mechanical safety devices are all handled by him. As well as being responsible for creation, maintenance and implementation of site inspection procedures and Risk Based Inspection (RBI) programmes.

ACHIEVING BEST IN CLASS TURNAROUND PERFORMANCE THROUGH PROPER TURNAROUND MANAGEMENT STANDARDS

Nowadays, a plant turnaround is one of the most significant events which an operation plant faces. It must be ensured that a turnaround is used as an opportunity to guarantee reliable continued operation of the plant during the interim periods and that the total cost to the business is minimised. However, it is essential that we fully understand what type of works must be carried out during the event itself. Implementation of a turnaround management strategy is always aimed to meet four main criteria: high standards of HSE, good working quality, optimum turnaround cost and duration. How can you get your turnaround management team to generate work activities with a clearly defined turnaround mission, and key performance indicators to assist them align their work activities to meet targets?

This workshop will highlight and discuss the following issues:

- Answers to a tough question: Why turnarounds are needed?
- Effectively evaluating main components or checklists of turnaround activities
- Reasons why some turnarounds fail: Lessons learnt
- Elements of effective turnaround management and how you can implement them in your maintenance strategy

This workshop will allow you to return to your department with:

- An in-depth understanding of the importance of proper turnaround management and its elements
- Good knowledge and successful ways for proper planning and turnaround execution
- Better understanding of the causes of turnaround failures and strategies for improving processes

Facilitated by Zainudin Zulkifli
Senior Regional Manager Asia Pacific
BASF SOUTH EAST ASIA

Shutdowns & Turnarounds 2006

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Two-Day Conference: 05 - 06 December 2006 • Pre Conference Workshops: 04 December 2006
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My booking code is GO 3496 A B S S1 X C D E F G H I J K L M N O P Q R T U V W Y Z

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Please do not remove this label even if it is not addressed to you.



EARLY BIRD DISCOUNT

- I am registering as an individual and paying before 3 November 2006 for US\$200 off the total Conference/Package price.
 I am registering as a team of 3 and paying for only 2 delegate places before 3 November 2006.

CONFERENCE PACKAGES	EARLY BIRD DISCOUNT Book & Pay before 27/10/06	PRICE Regular Price
<input type="checkbox"/> Diamond Package (Conference + 1 Masterclass + 3 Workshops)	US\$4,021	US\$4,221
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* Discounts cannot be combined and DO NOT apply to workshop(s) / masterclass(es)-only bookings.
* Payment in full is required prior to 27 October 2006 to qualify for the early bird discount.
* Prices include lunches, refreshments & conference materials.

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Please note:

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- photocopy this form to register multiple delegates.

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Payment is due in full upon receipt of invoice. Full payment prior to the event is mandatory for attendance. I agree to IQPC's payment terms

5 WAYS TO REGISTER

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* 5 or more 10%
* 8 or more 15%

This offer is exclusive of the early bird discount. Call us for a special discount rate for teams of 10 and above. (NOT applicable to workshop(s)/masterclass-only bookings)

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